



Majlis Ugama Islam Singapura  
(Islamic Religious Council of Singapore)



# INSPIRING FUTURE LEADERS

**Building Trust,  
Empowering Communities**

---

14 - 15 October 2024 | Singapore



# Contents

Introduction .....	2
ICCOS 2024 .....	4
Conference Programme .....	6
Our Past Initiatives .....	8
About the Islamic Religious Council of Singapore .....	11



## Introduction

The Communities of Success initiative aims to create a positive vision for Islam and Muslim communities that is relevant to the modern world. This is important because Muslim communities in diverse and secular societies face new social and religious challenges that are not directly addressed in Islamic history.

To address these challenges, the initiative encourages Muslim communities to find their own solutions by drawing from Islamic traditions while adapting to contemporary society. This requires a careful balance and a good understanding of Islamic knowledge, as well as a refreshed understanding of what success means. The initiative believes that Muslim communities can live peacefully alongside other communities, contributing to society's progress through their moral and religious values, knowledge, and skills.

In Singapore, Muslims face similar social and religious challenges as other Muslim minorities around the world. Efforts such as the Singapore Muslim Identity (SMI) initiative have aimed to develop confident and practising Muslims with strong social and religious values. The SMI encourages Muslims to be forward-looking, adaptive, and inclusive in their religious outlook, and to work with the government and civil society to strengthen social cohesion and promote active citizenship.

These efforts have led to Muslims who actively contribute to nation-building and play important roles within the country. Therefore, the collaboration between government institutions and faith communities is crucial in nurturing success and building trust and confidence.





This presentation highlights Madrasah Aljunied's experience in overcoming its challenges in teaching Arabic as a third language to students who are non-native speakers and have limited exposure to the language. Implementation of Lesson Study as a model for enhancing student learning has produced positive outcomes. Using the framework of Understanding by Design, teachers work collaboratively to identify student learning gaps and fill them with appropriate pedagogies based on students' level of understanding and attitudes, and provide opportunities for teachers to reevaluate instruction. Lesson study emphasizes the need (i) to craft practical lesson plans, and (ii) conduct in-depth study of lesson. It investigates the effectiveness of teaching and learning pedagogies, particularly on how instructions can be most improved to respond to the different needs of learners. This process has sustainable effects on teachers' professional growth.



CONFIDENT | RE  
2-3 February



# ICCOS 2024



Inspiring Future Leaders:  
Building Trust,  
Empowering Communities  
14 - 15 October 2024 | Singapore

ICCOS 2024 will focus on the role of current and future community leaders in developing Communities of Success. Their role in collaborating with other societal actors is crucial to achieve a thriving life for all. The conference will showcase and explore how leaders must pave the way in developing and representing a community that is confident, self-reliant and equipped with the right attitude, knowledge, competency and vision. Leaders must also inspire the younger generation to contribute to society through their own unique ways. Lastly, leaders must also nurture trust among different groups, and contribute to success that is shared by everyone at the community, national, and global level.

Similar to the previous ICCOS in 2022, this year's conference will continue to underpin the importance of partnerships among religious, community and government in supporting minority Muslim communities to thrive in their societies. This trust is the common thread that binds the different segments together, and it is then the government leaders' role to also ensure parity of treatment amongst all so that this engenders confidence in government and trust between communities, thereby strengthening social cohesion and unity in society.

Beyond simply finding solutions to existing challenges faced by the community, effective community leaders are also ideally change agents who take on the initiative to innovate and challenge existing processes where needed. Community leaders ought to have clarity of purpose, propose collective and collaborative strategies, and be sensitive to conditions to be able to adapt and respond accordingly with foresight. In setting direction and stimulating further involvement and participation by community members, they must also demonstrate exemplary behaviour that is rooted in common values shared by all.

ICCOS 2024 will explore the following four areas affecting the leadership of today and tomorrow:

## Social Upliftment and Empowerment

This panel will discuss the importance of the role of community leadership in garnering support and consolidating resources to empower and uplift community members.

## Representative Leadership



This panel will discuss the importance of the role of community leadership in working towards the goal of being adequately representative, not only for intra-community development but also to serve as representatives and interlocutors between the state and the Muslim minority community, as well as between the community and others who are part of the broader social fabric.

## Social Cohesion for the Future

This panel will discuss the importance of the role of community leadership in strengthening social cohesion by fostering well-being, a sense of belonging, and voluntary social participation among members of society. It will also focus on developing communities that appreciate and promote a multiplicity of values and cultures.

## Considerations for the Future: Enterprise, Professional and Religious Sectors



This panel will discuss the importance of the role of community leadership in harnessing the synergies between various domains, leveraging their collective potential to address pressing issues, anticipate future challenges, and seize opportunities for positive change.



<b>Day 1</b>	<b>Monday, 14 October 2024</b>	
10:00 am	<b>Opening Address</b>	
10:15 am	<b>Keynote Address</b>	
10:40 am	<b>Muis Awards Presentation</b>	
11:00 am	Tea Break + Networking	
11:30 am	<b>Conference Address</b>	
12:15 pm	Lunch	
	<b>Session 1</b>	
2:00 pm	Panel 1: Social Upliftment and Empowerment	Panel 2: Representative Leadership
3:45 pm	Tea Break + Networking	
	<b>Session 2</b>	
4:15 pm	Panel 3: Social Cohesion for the Future	Panel 4: Considerations for the Future: Enterprise, Professional & Religious Sectors
6:00 pm	End of Day 1	

***The Human and Digital  
Libraries Experience***

Learn from our Human Books, who are inspiring community leaders, as they share their stories of leadership and contribution to society.

\*Note: The programme is subject to change.



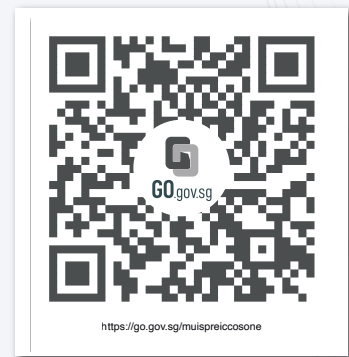
<b>Day 2</b>	<b>Tuesday, 15 October 2024</b>	
9:00 am	<p><b>Jalan-Jalan: Learning Beyond Walls</b></p> <p>The Jalan-Jalan session offers local and foreign participants an immersive experience into the Singapore Muslim community's commitment to community leadership and contribution. Participants engage with esteemed community partners, uncovering inspiring stories and insights through guided tours and conversations. They will be invited to share their reflections through Padlet and social media.</p>	<p><b>World Café</b></p> <p>The World Café is the final phase of a social hackathon aimed at developing leadership skills and empowering participants to contribute to community development. It provides a platform for collaboration and idea-sharing, fostering empathetic and socially conscious leaders. Mentorship and guidance are offered to help youths translate their ideas into actionable projects addressing community needs.</p>
12:30 pm	<b>Lunch</b>	
2:30 pm	<b>Closing Panel</b>	
4:00 pm	<b>Closing</b> End of Day 2	

\*Note: The programme is subject to change.

## Our Past Initiatives

### 1) Pre-ICCOS Seminar I on Muslim Communities of Success in the Context of the COVID-19 Pandemic:

This seminar discussed how Muslim communities worldwide have responded to the COVID-19 crisis, emphasising the role of Muslim theology, jurisprudence, and ethics in addressing contemporary challenges.



### 2) Pre-ICCOS Seminar II on Muslim Communities of Success in the Context of Secular Societies:

This seminar focused on the importance of interpreting texts and traditions within the context of modern, secular states, particularly for minority Muslim communities. It explored leveraging Islamic traditions to promote harmony and success in society.



### 3) Research Programme in the Study of Muslim Communities of Success (RPCS):

This program which was launched in 2022 provides a platform for religious scholars and researchers to address current and future issues impacting the socio-religious life of the Singapore Muslim community. The RPCS focuses on developing new understandings, interpretations, and applications of Islamic principles, values, and traditions to address contemporary challenges.





# INTERNATIONAL CONFERENCE ON COMMUNITIES OF SUCCESS

*Contributing Citizens, Dynamic Institutions*

## Panel II: Q&A

### Developing Competent Muslim Communities in Diverse & Modern Contexts





Majlis Ugama Islam Singapura  
Islamic Religious Council of Singapore

**ICCOS 2022**

# INTERNATIONAL CONFERENCE ON COMMUNITIES OF SUCCESS

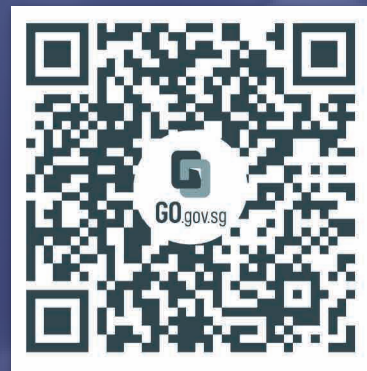
*Contributing Citizens, Dynamic Institutions*

9-10 September 2022

In the first International Conference on the Communities of Success (ICCOS) in 2022, we have started working towards building a successful Muslim community where Muslims take an active part in building our nation while also working to make our community and national institutions stronger. The conference aimed to show how Muslim in minority settings can be a great example for our society, guided by Islamic principles and lessons from its history, while also navigating the increasingly complex issues of today.

ICCOS 2022 discussed how contextualised religious guidance and progressive religious leadership can empower Muslims to live as contributing citizens in diverse societies, and how government agencies and Muslim communities can work together to build strong institutions that contribute to the development of successful communities embodying good Character, Competency and Citizenry (3Cs). The conference underlined the importance of partnerships among religious, community and state leaders in supporting Muslim minority communities to thrive in their respective societies.

For more information, scan below:



[go.gov.sg/iccos2022-publications](https://go.gov.sg/iccos2022-publications)



**Majlis Ugama Islam Singapura**  
(Islamic Religious Council of Singapore)

The Islamic Religious Council of Singapore (Muis) is a statutory board under the Ministry of Culture, Community & Youth (MCCY) and comes under the direct purview of the Minister-in-charge of Muslim Affairs. Muis' main role is to advise the Singapore Government on all matters pertaining to Islamic affairs in Singapore and to manage all aspects of religious life of the Singapore Muslim Community.

Its aim is to establish a Muslim community of excellence that is religiously profound and socially progressive, and that thrives in a multi-religious society, secular state and globalised world. It seeks to forge a Singapore Muslim identity which is progressive, inclusive, adaptive and contributive. It champions forward-looking discourse in Islam and promotes interfaith understanding through community engagement initiatives to enhance the social cohesion and well-being of the nation.







**Majlis Ugama Islam Singapura**  
(Islamic Religious Council of Singapore)



Inspiring Future Leaders:  
Building Trust,  
Empowering Communities  
14 - 15 October 2024 | Singapore

For more information, please email: [iccos@muis.gov.sg](mailto:iccos@muis.gov.sg)